



DFID - Assessing Multilateral Effectiveness: The Multilateral Aid Review





Content

Main content of the presentation:

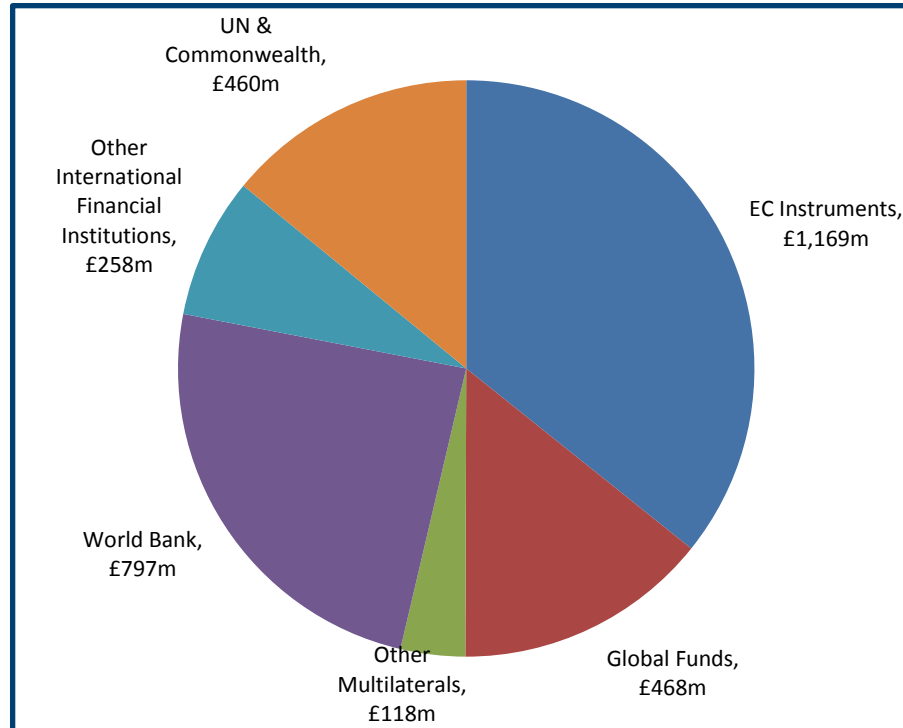
- How DFID assesses effectiveness: the Multilateral Aid Review (MAR) in 2011 and the Update published on 11 December.

Reflections - for discussion:

- What we have learned
- Comparison with MOPAN

The UK provides significant funding to multilaterals and it is important that this funding offers value for money

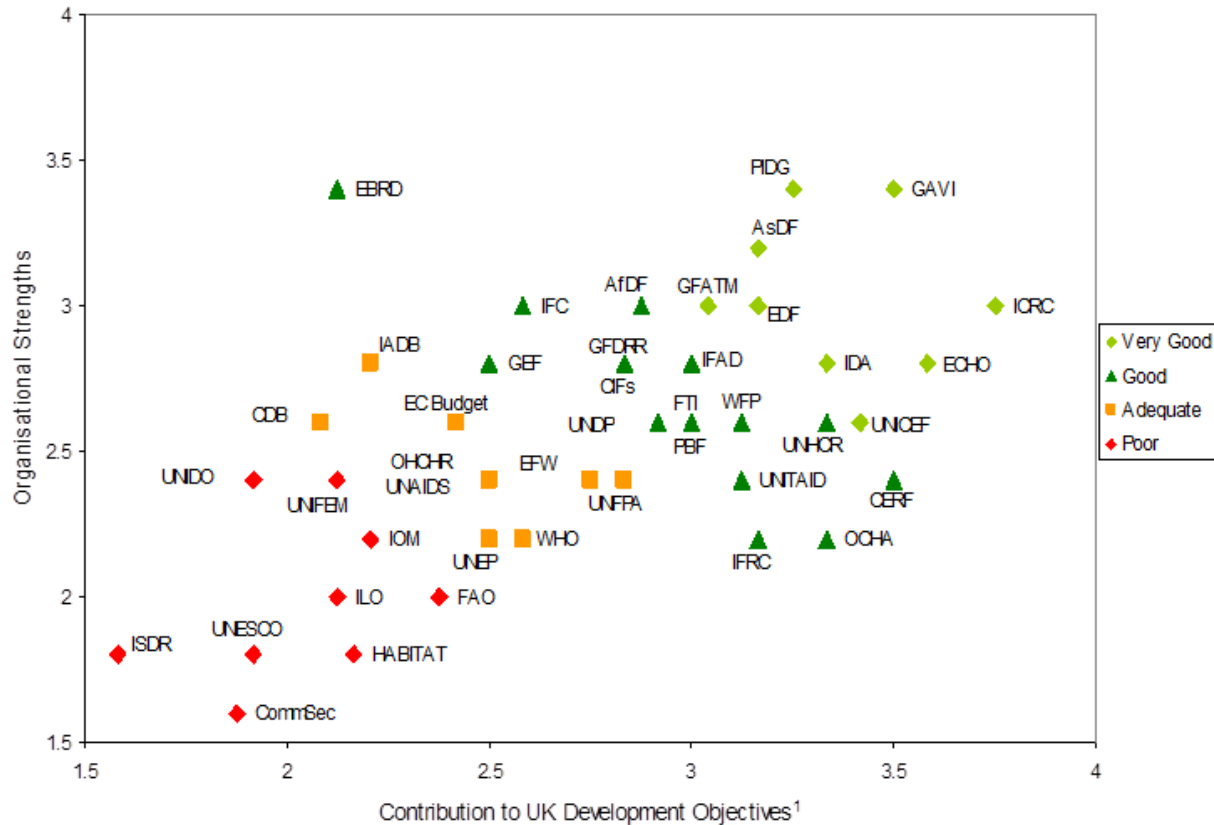
37% of UK ODA went to multilaterals as core funding in 2012



The MAR identified key elements of successful organisations and assessed 43 multilaterals against it

MAR Assessment Framework	
Composite Index	Component
Contribution to UK Development Objectives	Criticality to international and UK aid objectives
	Attention to cross-cutting issues: fragile contexts, gender, climate change and environmental sustainability
	Focus on poor countries
	Contribution to results
Organisational Strengths	Strategic and performance management
	Financial resources management
	Cost and value consciousness
	Partnership behaviour
	Transparency and accountability
Also assessed likelihood of positive change	

The MAR found that the majority of multilaterals were at least good value for money, but many were adequate and poor





The MAR had consequences

- The UK stopped core funding to 4 organisations (UNHabitat, ILO, UNISDR, UNIDO)
- 4 were placed in “Special Measures” – DFID asked for urgent improvements
- Others saw significant increases in funding
- **Reform priorities** were set for all organisations based on the MAR findings

Multilaterals were assessed against their UK reform priorities identified from the weaknesses set out in the MAR





	Critical role in meeting international objectives	Fragile contexts	Gender	Climate change and environmental sustainability	Focus on poor countries	Contribution to results	Strategic and performance management	Financial resources management	Cost and value consciousness	Partnership behaviour	Transparency and accountability
ATDF		●	●	●		●			●	●	
AsDF			●	●		●	●		●		
CDB			●			●			●		●
CERF							●		●		●
CIFs			●				●			●	●
CommSec	●					●	●		●		
EBRD			●	●		●			●		
EC Budget			●			●	●		●		
ECHO			●	●			●		●		
EDF			●				●		●		
FAO						●			●		●
GAVI		●					●		●	●	
GEF						●			●		
GFATM						●			●	●	
GFDRR		●				●			●	●	
GPE		●	●			●			●	●	
IADB			●				●		●		●
ICRC				●							●
IDA		●	●			●			●	●	
IFAD			●			●			●		
IFC		●	●						●		
IFRC					●				●	●	●
IOM									●	●	
OCHA						●			●		
OHCHR						●			●		
PBF						●			●		
PIDG		●	●							●	
UNWomen						●			●		●
UNAIDS						●			●		●
UNDP						●		●	●		●
UNESCO						●			●		●
UNFPA						●			●		●
UNHCR						●			●	●	●
UNICEF						●			●	●	●
UNITAID						●			●	●	●
WFP	●					●			●		●
WHO						●			●		●

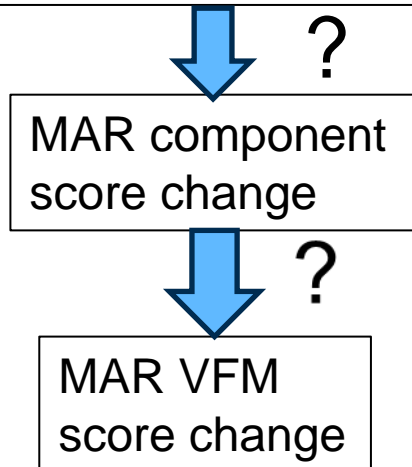
‘Strategic and performance management’, ‘cost and value consciousness’ and ‘contribution to results’ were reform areas for most organisations

Each multilateral had 2 to 6 reform areas – so on average they were each assessed against 4 reform areas





We assessed the extent to which changes made between the MAR and MAR Update met our expectations

Component progress ratings

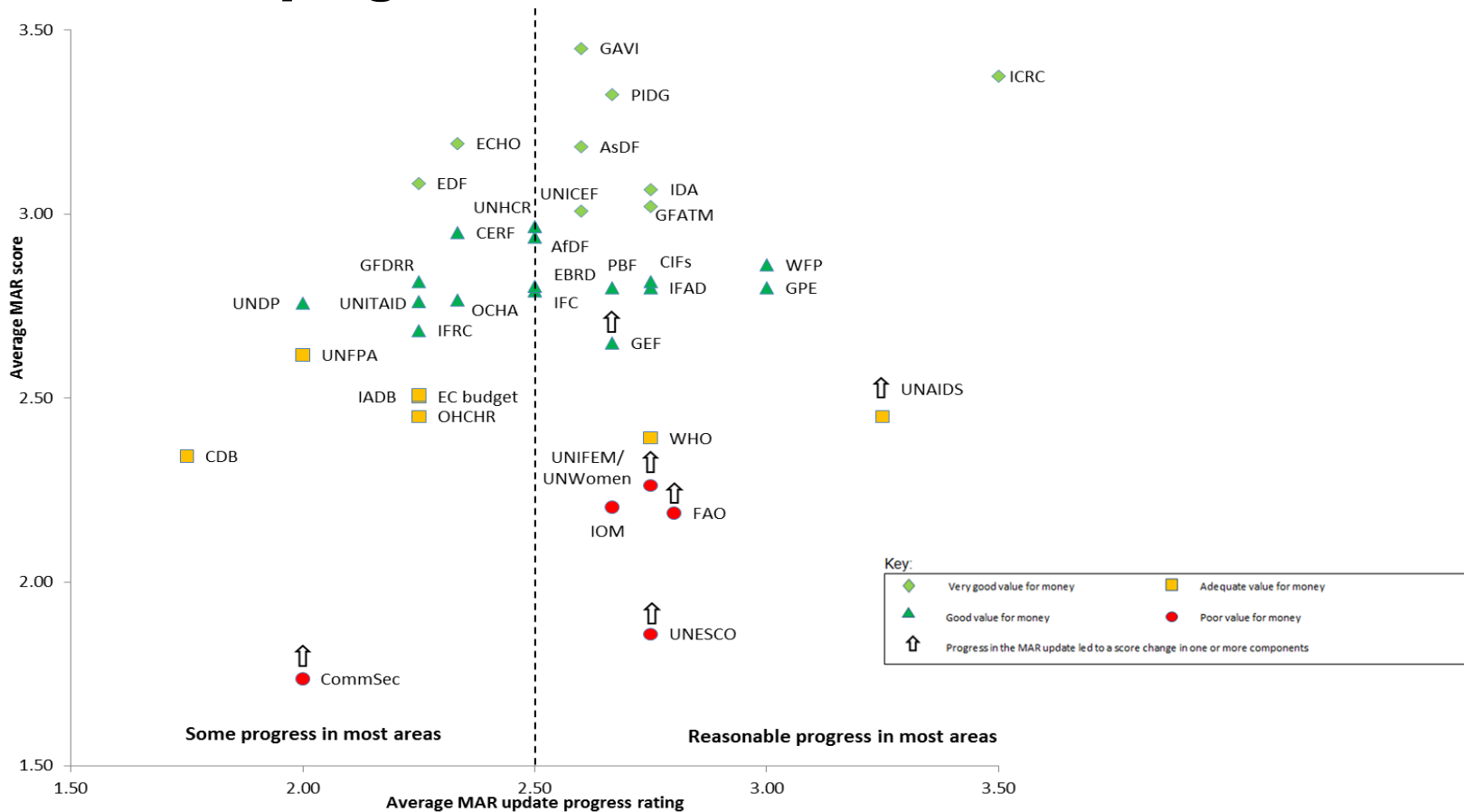
MAR Update component progress rating	Description
 Significant progress	Significant progress: Reforms achieved to date surpass expectations by strongly addressing reform priorities
 Reasonable progress	Reasonable progress: Reforms achieved to date meet expectations by satisfactorily addressing reform priorities
 Some progress	Some progress: Reforms achieved to date weakly address reform priorities and don't fully meet expectations
 Little or no progress	Little or no progress: Reforms achieved to date unsatisfactorily address reform priorities and any progress is significantly below expectations



Overall progress ratings

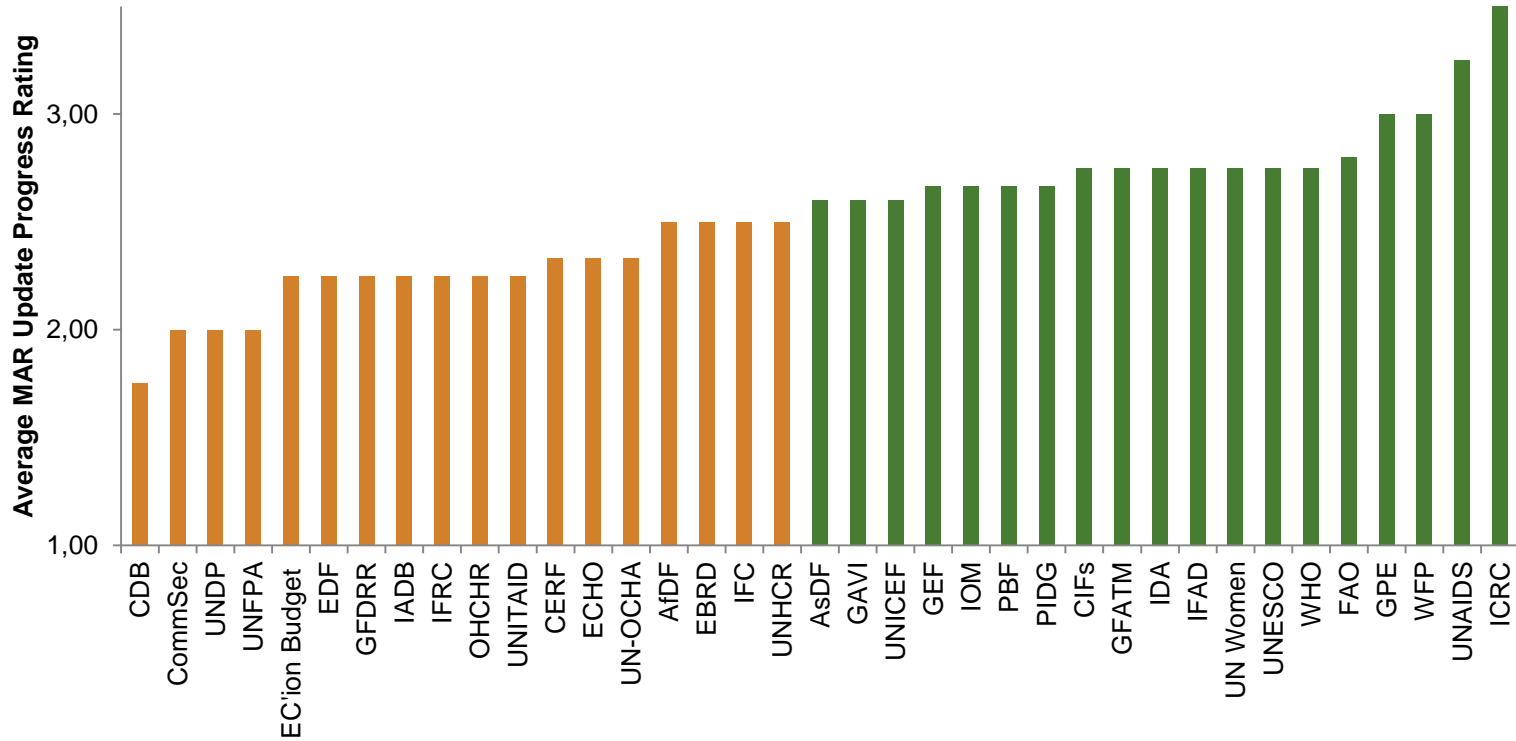
Overall Rating	Basis for rating
 4	Significant progress in all components OR significant progress in most components outweighs reasonable, some or no progress in others
 3	Reasonable progress in all components OR reasonable progress in most components outweighs some and no progress in others OR significant progress in some components balances some and no progress in others
 2	Some progress in all or most components OR reasonable progress in some components balances no progress in others
 1	Little or no progress in most components.

Very good and poor value for money organisations have made good progress while those with adequate value for money show less progress

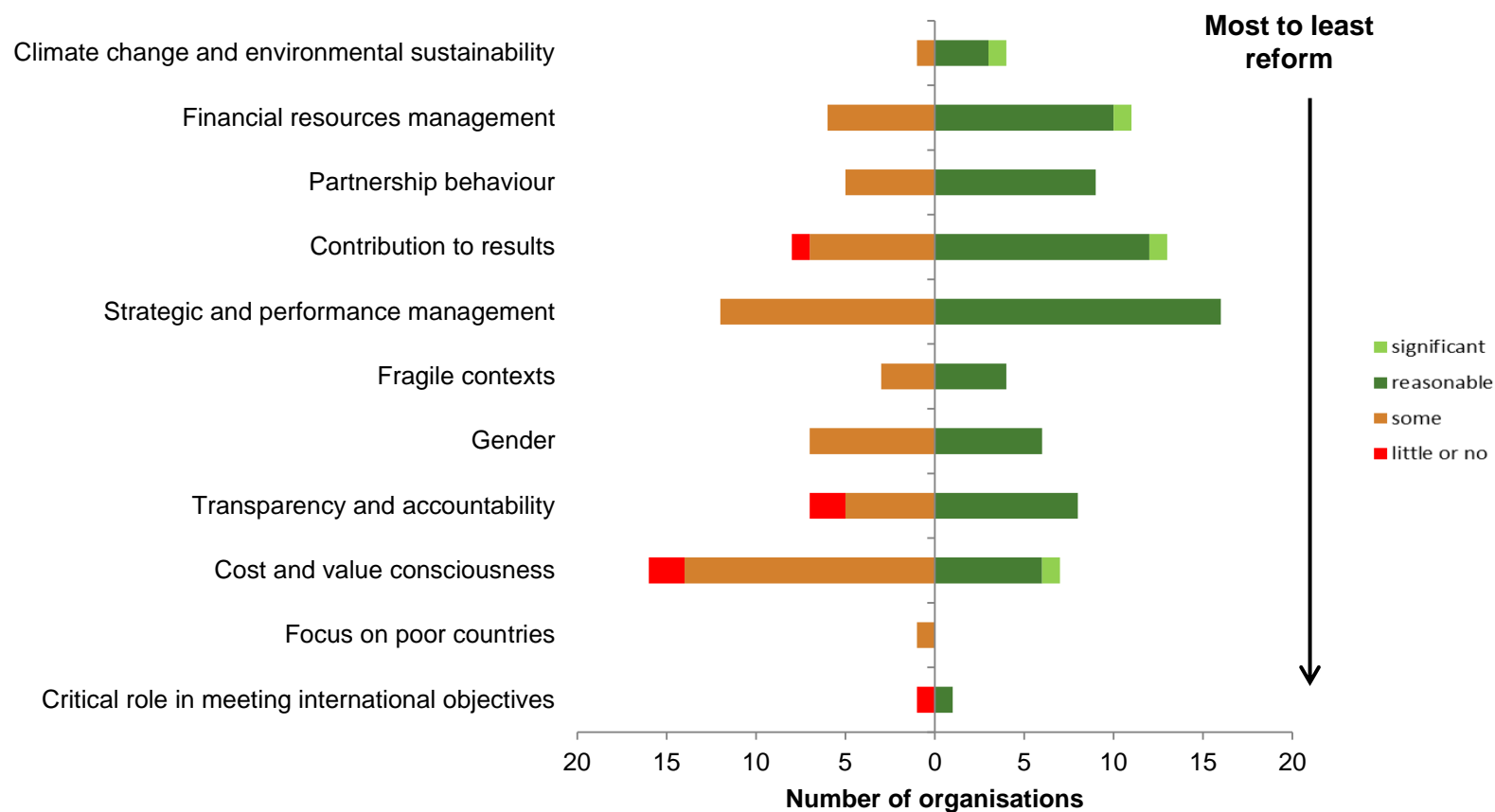




All organisations made some progress – and about half did better than that



There has been progress across all components but weaknesses persist





The MAR Update has informed UK decisions – and has clear political support

- Funding for each multilateral has been maintained.
- Reform priorities have been set for the next two years, based on the assessments. A further MAR will take place in 2015
- DFID is concerned about organisations and thematic areas, such as gender, where there has been less progress.

“Progress madehas been steady, but there is still room for improvement. It is disappointing that some organisations have not made the changes we expected of them and they must take action to remedy this.....If under-performing programmes do not improve we are prepared to take decisions to end our funding.”

Justine Greening, Secretary of State for the Department for International Development



And Finally

Reflections: lessons learned

- Evidence, evidence, evidence ...
- Be clear about what is important to you: assessment methodology and reform priorities.
- Moderation matters
- Transparency and engagement is critical
- Light-touch is a good aspiration but hard to do.
- Measuring progress is (very) worthwhile ..
.....But difficult. Build in from the start



Reflections: MAR and MOPAN differences

- All at once vs 4-6 each year
- “Comparison”
- A common approach vs the “common approach” – standard-setting agencies, and whether the same things matter to all organisations
- Thematic analysis
- Assessment of progress
- Use.
- Clarity / ability to be hard-hitting



We welcome views ...

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